

DD/A Registry

File

04M-5

Director of Logistics  
Room 1206  
Ames Building

Mike:

You might bear in mind the contents of  
the attachment. So far it remains a  
planning piece only.

/s/ Jack B.

Att: DD/A 76-6011

DD/Administration

1/17/76

Att: DD/A 75-6011 RS to DD/A from Vincent Heyman, Subject: An Operations  
Center for the DGI, as attachment, dtd 16 Dec 1975

Distribution:

Orig Rs - D/OL w/Orig of Ops Center RS and cy of att  
1 RS - DD/A Subject w/cy of atts  
1 RS - JFB Chrono w/o atts  
DD/A:JFBlake:der (17 January 1976)

C/Operations Center  
Room 6F-16  
Headquarters

Vince:

I have sent your memorandum of 17 December 1975 re an Operations Center to Mike Malanick, D/OL, as an input to the establishment of a separate DGI (or DCI) Office.

John F. Blake  
Deputy Director for Administration      1/17/76

Ref: DD/A 75-6011, dtd 17 December 1975 w/att  
Distribution:  
Orig RS - C/OPS Center  
1 RS - DD/A Subject (filed w/ref)  
1 RS - JFB Chrono w/o ref  
DD/A:JFBlake:der (17 January 1976)



CENTRAL INTELLIGENCE AGENCY

*The Operations Center*

17 December 1975

MEMORANDUM FOR: DDA

STATINTL Attached is a planning piece put together by [redacted] the Deputy in the Center, who also has a secondard "MOS" as an OCI analyst. His thinking on the need for and the dimensions of such a "mini-Center" is sound, although I have not analyzed his estimates for staffing and costs.

Surely any new man who will become Director will be sorely pressed to keep abreast of the critical issues of the day, especially if he comes with little or no intelligence background. This, coupled with the strong possibility he may decide not to operate out of Langley, argues for serious consideration of this idea and even discussion with Mr. Bush.

[redacted]  
Vincent J. Heyman  
Chief, CIA Operations Center

STAT

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16 December 1975

MEMORANDUM FOR: Chief, CIA Operations Center

SUBJECT : An Operations Center for the DGI

1. The several studies by the Murphy Commission, the Rockefeller Committee, our in-house Taylor Committee, and now the Olgilvy Report differ in many respects, but are in accord when it comes to placing a distance between a new Director and the Agency. The thrust of all seems to be to establish an entirely new position of Director General of Intelligence (DGI), whether he is a statutory member or a staff officer within the NSC, with a new DCI (perhaps renamed) to run the Agency. Even the Murphy Commission, which recommends the retention of the title DCI in a Community-wide context, suggests that a new Director of Foreign Intelligence be inserted below the DCI.

2. We have no role to play in deciding where the new DCI or DGI will land, but I suggest that we should have a role in determining the way he is to be supported 24-hours a day if he is not to be in this building. If the initiative is left to others, we may never have a voice in the decision. For that reason, I have prepared a three-phase proposal for the establishment of a small, specially configured Operations Center to support the DGI. The first phase could be implemented with little or no advance preparation--beyond checking quietly with Commo and Logistics to see that office equipment is available. For the first six months or so, its personnel would be Agency-affiliated (Phase II). Then, if the DGI is an officer of the NSC, those who remain for Phase III, including those recruited from other USIB agencies, would change their career service to the NSC staff and execute a secrecy oath similar to that now initialed by the duty officers in the White House Situation Room (Phase III).

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3. For political and other reasons, it is improbable that a DGI, or an enhanced DCI, could or would want to be housed in the White House or the Executive Office Building. Where he is to be located then, becomes the question, especially if he is to be accompanied by the National Intelligence Officers and the Community Staff. Such an aggregation, totaling more than 150, requires more space than could be provided in the White House area or borrowed easily from another government agency. It could be accommodated in rental space in mid-town Washington, but that would be costly, time consuming, and require extra security precautions.

4. The Agency's retention these many years of South, Central, and East Buildings, though coincidental, is too obvious to be overlooked--the more so since plans (subsequently aborted) to relocate the Community staff there were costed out by the Office of Logistics only 90 days ago.

5. I have toured the "E" Street complex and am satisfied that existing communications links could be utilized and that approximately 5,000 square feet (including space for a DGI Conference Room) can be found in either South or Central building. On the assumption that a newly confirmed DGI would want to go into business quickly, South Building offers the best "quick fix" with support from Logistics. A 7-9 man team could be in place on the second floor of South Building, adjacent to the offices now occupied by the Director of Technical Services, within 48 to 72 hours. That team eventually would be augmented, especially if the "mini-center's" functions were to include a registry for the IC Staff or the NIO's. Either or both of those groups might provide the additional team members.

6. Should the DGI decide to refurbish Central Building for a permanent office, which seems likely, there is space available adjacent to a tattered conference room at the opposite end of the hall from the part-time office now used by Mr. Colby. There are no commo lines in Central Building but they could be extended from South, and there is space to house a commo shop in the basement--if not on the ground floor. Central is connected by tunnel to South, a feature that would enable a mini-center to support whatever DGI staff was located in the larger building. If the NSC option is involved, I would favor having WHCA, rather than O/C, provide the commo links. I am told that 6-9 months would be required to rebuild Central. By that time, we could have a fully equipped center ready.

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7. Two ideas have been central to my thinking. First, the Chief and Deputy Chief's substantive responsibilities would take precedence over administrative concerns so that fewer duty officers would be required. The Chief and his deputy would serve as briefing officers and should be flexible enough to fill in as duty officers as well. Secondly, the DGI's conference room would be an integral part of the Center, equipped with audio-visual displays etc., that would not have to be duplicated elsewhere.

8. What I am outlining is not as ambitious as the projected NMIC, nor even as large as the NIOC proposed in 1972. While his authority is likely to be expanded, the DGI will not be an operating officer; hence his requirements for unevaluated information should be negligible. Therefore, a center built to support him could closely resemble the Situation Room--both from the standpoint of manning levels and traffic flow.

9. I am attaching two annexes. Annex I is a manning table. I have used both Civil Service Ratings and their corresponding military grades, with a view to Phase III. Annex II lists most of the equipment that would eventually be required for implementation of this proposal. In the short term, it might be necessary to ask the Defense Communications Agency to procure used LDX equipment to operate through March 1977 and to expand the WASHFAX Net to be introduced. The \$150,000 is for that expansion. The two SF-2 telecopiers might suffice in the interim. I have not costed the renovation of the space or the installation of the equipment. Such one-time costs would have to be calculated by Logistics and I have not wanted to seek their estimates. Based on our experiences here, however, I would be surprised if they exceeded \$400,000, and some of that might be duplicated in whatever estimates Logistics already has prepared.

STATINTL

Deputy Chief, CIA Operations Center

ANNEX I

PERSONNEL

1 GS-16 Chief	\$36,338	Rear Admiral
1 GS-15 Deputy Chief	31,309	Rear Admiral
4 GS13/14 Briefing Officers	99,534	Lt. Col./ Col.
1 GS-8 Secretary	12,222	NCO
2 GS-5 Clericals	17,850	NCO
1 GS-09 Personnel/Administrative Officer	13,482	2nd. Lt.
2 GS-5/6 Couriers	18,871	NCO
2 GS-4/5 Chauffeurs	16,901	NCO
5 GS-5/7 Communications Technicians	48,867	NCO
2 GS-8 Security Aids	24,444	NCO
1 GS-5-9 Computer Programmer	8,925	NCO
22	\$ 328,743	
Additional 12% Premium Pay	<u>39,449</u>	
	\$ 368,192	

ANNEX II

Communications

Signal Center	\$
KY-3 Call Director (WH Switch)	12,000
Black Line Call Director (7)	3,500
LDX (WASHFAX III)	150,000
Telecopier (SF-2 Enclosure) (2)	1,000
Maintenance per year	
CONTEXT	10,000
LASERFAX	95,000
Delta Data with printer (plus commo lines)	5,000
Tape Recorders for telephones (2)	600
Motorola Two-Way Radio	8,500
Xtel printers (NYT, Reuters, FBIS, AP, UPS) (5)	7,500
Television	470
10 Bellboys @\$300 ea.	3,000
Bellboy Base Station	5,000
Paper Supplies	50,000
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	\$ 351,570



Transportation

Sedans (1)	\$ 3,500
Station Wagon	4,000

Office Equipment

Memoray Typewriter (2) lease per year plus maintenance Agreement	4,000
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Xerox - lease per year plus maintenance agreement	18,000
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\$ 22,000

\$ 368,192

351,570

7,500

22,000

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749,262

10% Inflation

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TOTAL = \$ 825,000